### **Vision (The World we Want)**

Every single Nova Scotian has lifelong opportunities to experience the positive benefits of sport.

### Mission (What We Do)

We unite innovative leadership and drive collaboration to build a robust sport community.

#### **Values**

### We believe in the following values to guide our work:

- Inclusion/Accessibility We work to make sport available to ALL Nova Scotians no matter their ability, background, age, gender, circumstance, etc.
- Safety We foster a safe and welcoming environment for all.
- **Health and Wellness** We promote participation in sport because it provides physical, social, and emotional health benefits.
- Excellence We strive for a high(er) standard within our organization and throughout the sector.
- **Accountability** We are stewards for our stakeholders, manage our resources, and take responsibility for our actions.
- **Communications** We connect the sector and are the advocate for sport.
- Social Impact We will employ sport to intentionally address societal issues.

### **Goals and Objectives**

### Goal 1: Increase access and participation for all Nova Scotians.

### Objectives

- Partner and collaborate to optimize access to sport facilities including schools across the Province
- 2. Encourage innovative approaches to lowering participation costs in municipalities
- 3. Increase programs and services targeted to groups who are under-represented in sport

# Goal 2: Realign resources to reflect the new SNS Vision and Mission Objectives

- Develop capacity at Sport Nova to achieve the goals and objectives of the Strategic Plan
- 2. Increase staff engagement to build a culture of collaboration, innovation and leadership
- 3. Provide training and learning opportunities to build capacity

### **Goal 3: Establish Sport Nova Scotia as a Convenor**

## **Objectives**

- 1. Create collaborations that help the participant have a seamless, lifelong sport path
- 2. Create collaborations to increase physical activity in schools
- 3. Expand existing partnerships and create new collaborations to promote and use sport as a tool for social development
- 4. Establish SNS as a Communications Hub for Nova Scotians

### Goal 4: Increase capacity and development of PSOs and CSOs

### Objectives

- 1. Expand programs and supports to help PSOs and CSOs
- 2. Expand support with respect to officials, volunteers and coaches
- 3. Provide programs and services that are relevant, effective and meet the needs of SNS and our members

# Goal 5: Build a strong, secure and sustainable business model and brand Objectives

- 1. Ensure the revenue generating programs are meeting required targets
- 2. Maintain protocols for accountability and the stewardship of funds
- 3. Ensure SNS building is leveraged to maximize revenue and reflect Sport
- 4. Expand cost sharing and cost reductions through a shared resource model